### 2/7/77 [3]

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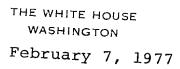
### WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE		DATE	RESTRICTION
Note	Hutcheson to Watson, w/attachments, 7 pp. Re: Treasury nominations	•	2/7/77	С
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LE LOCATION				21

Carter Presidential Papers, Staff Offices, Office of Staff Secretary, Presidential Handwriting File, 2/7/77 [3] Box 6

#### RESTRICTION CODES

- (A) Closed by Executive Order 12356 governing access to national security information.
- (B) Closed by statute or by the agency which originated the document.(C) Closed in accordance with restrictions contained in the donor's deed of gift.



Tim Kraft

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson

Attachment: re Amy's Baptism



FEBRUARY 4, 1977

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INCLUDED IN SERVICE

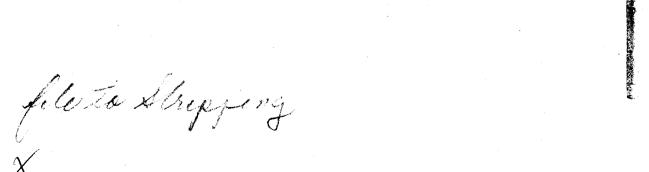
February 7, 1977

Stu Eizenstat -

Request of Senator Inouye et, al. that Sugar Import Quotas be lowered

The attached was returned in the President's outbox. The signed letter has been delivered by Frank Moore's office.

Rick Hutcheson





MEMORANDUM FOR:

THE PRESIDENT

FROM:

STU ETZENSTAT

SUBJECT:

Request of Senator Inouye et. al. that Sugar Import Quotas be Lowered

Attached is a response to correspondence received during transition from the Hawaii Congressional delegation requesting immediate restrictions on sugar imports.

Though additional import restrictions would provide temporary relief to U.S. sugar producers, it would likely exacerbate the longer term adjustment problem by accelerating the displacement of beet and cane sugar by high-fructose corn syrup. In addition, it would highten tension between the U.S. and foreign sugar producers at a time when we are seeking to promote freer world trade.

Since the International Trade Commission now has this matter under investigation, it seems highly desirable to await their findings before proceeding. Hopefully, these findings will be transmitted within two or three weeks though they are now delayed by litigation.

In the meantime, Secretary Bergland has formed an internal Departmental task force to thoroughly review major options and make recommendations so that we will be prepared to act when the ITC reports.

Since this issue cuts across several agency lines, we will share this correspondence with the Secretaries of State and Treasury, Director of the Office of Management and Budget, Chairman of the Council of Economic Advisors, and the Special Trade Representative, as well as the Secretary of Agriculture.

#### THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR:

RICK HUTCHESON

FROM:

ZBIGNIEW BRZEZINSKI

SUBJECT:

Sugar: Proposed Reply to Senator Inouye

You asked for my comments on Stu Eizenstat's memo to the President concerning sugar imports and his draft reply to Senator Inouye.

I concur in the proposed reply. It correctly outlines our major concerns about taking immediate action to restrict sugar imports. In his memorandum, Stu notes that the sugar problem is one that cuts across agency lines. That is indeed the case. Whatever action we take to control the flow of sugar imports will have important foreign and economic policy ramifications as well as a significant impact on the domestic economy. For that reason, I recommend that an interagency group under the EPG should also be established to study both the foreign and domestic economic policy considerations, in addition to the internal USDA task force set up by Bob Bergland. This will enable the President to have before him a series of options taking into account our broader national interests as well as the needs of the domestic sugar industry.

### THE WHITE HOUSE

February 7, 1977

The attached was returned in the President's outbox. It is forwarded to you for your information.

\*Stu Eizenstat Frank Moore Zbigniew Brzezinski

\*P.S. Stu Eizenstat, please send copies to Secretaries of State, Treasury Director of OMB, Chairman of the Council of Economic Advisors, and Special Trade Representative as well as the Sec. of Agriculture.

Dear Senator Inouye:

Thank you for your letter of December 22, 1976, sent to my Plains address, which has now come to my attention, updating me on the domestic sugar situation. Since receiving your earlier letter, I have been following the situation closely.

As you know, we are still awaiting results of the U.S. International Trade Commission investigation. Though their work has been temporarily delayed by litigation, they are trying to resolve that problem so they might complete their work. I do not feel it would be appropriate to act on this matter until the Commission has reported its findings.

In anticipation of the ITC report, I am asking Secretary Bergland to review the matter thoroughly and recommend a course of action. Furthermore, I am asking that this review be completed within 10 days so that I can take prompt action upon receipt of the ITC report.

I appreciate the importance and the urgency of this situation and will act on it at the earliest possible opportunity.

Sincerely,

The Honorable Daniel K. Inouye

U.S. Senate

Washington, D.C. 20510

cc signed bether to 5TM Frank BR?

February 7, 1977

Stu Eizenstat -

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Tim Kraft

re: Federal Register Briefing



STY

THE TRUST DEAT DAY SHOW.

### THE WHITE HOUSE

WASHINGTON

February 1, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

Stu Eizenstat

SUBJECT:

Federal Register

In following up on your note to me of January 28, 1977 for a briefing on the Federal Register and the Code of Federal Regulations, I have met with Bob Linder and Bob Crandall, the latter being temporary head of the Council on Wage and Price Stability. To make the 30-minute briefing as meaningful as possible I have suggested to them that such a briefing should include the following topics:

- 1. The varying requirements and procedures for rulemaking by agencies, including discussion of the availability of public comment prior to the promulgation of such regulations.
- 2. Methods by which the volume of regulations may be reduced (for example, through achievement standards).
- 3. Methods by which regulations published in the Federal Register and then codified in the Code of Regulations, can be more lucid and understandable (for example requiring your Cabinet Secretaries to read all regulations promulgated by their agencies and departments and/or requiring the bureaucrat who has written the regulations to sign them.)
- 4. Ways in which the tremendous lag time between passage of legislation and the promulgation of legislation can be reduced. (For example, it took almost two years to promulgate regulations pursuant to the legislation prohibiting sex discrimination in extracurricular sports activities).

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of process

- 5. Methods by which the Council on Wage and Price Stability and/or other entities within the Executive Office of the President can review such regulations before they are published to ensure that they are consistent with the legislation and with the President's own policies and commitments (you may remember during the campaign, President Ford having to learn in the newspapers of the ridiculous HEW regulation prohibiting father-son activities.)
- 6. The best way to effectuate an inflationary impact statement requirement for such regulations.
- 7. What control, if any, the President can have over the promulgation of regulations in the Federal Register by "independent" agencies like the ICC, FTC, FCC, etc.

By a copy of this memorandum, I am requesting Tim Kraft to provide the 30-minute briefing you requested as soon as he deems it appropriate.

cc: Tim Kraft

February 7, 1977

Bob Lipshutz

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson

Attachment: White House Credit Union.

DEPL.

THE WHITE HOUSE WASHINGTON

MR. PRESIDENT:

Stu Eizenstat had no comment on this. No one else has responded to the staffing of the memo.

Rick (wds)

### THE WHITE HOUSE

ACTION ME JORANDUM

WASHINGTON

LOG NO.:

Date:

February 4, 1977

Time:

FOR ACTION:

cc (for information):

Hamilton Jordan

Stu Eizenstat

Jack Watson

Jody: Powell

FROM THE STAFF SECRETARY

DUE: Date:

Satruday, February 5, 1977

Time:

3:00 P.M.

SUBJECT:

Robert J. Lipshutz memo to the President re membership to the White House Credit Union.

### ACTION REQUESTED:

\_\_\_\_ For Necessary Action

X For Your Recommendations

\_\_\_\_ Prepare Agenda and Brief

\_\_\_\_ Draft Reply

X For Your Comments

\_\_\_\_ Draft Remarks

### REMARKS:

>m - no comment

### PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately.

#### THE WHITE HOUSE

WASHINGTON

February 3, 1977

MEMORANDUM FOR THE PRESIDENT

FROM:

ROBERT J. LIPSHUTZ

On Tuesday, February 8, I am going to give a brief speech to the Conference of the Credit Union National Association, which is being held here in Washington.

You will recall that I have been involved actively in the past in representing Credit Unions in Georgia.

There is a White House Credit Union located in the Old Executive Office Building (OEOB). I joined it a few days ago and would like to ask you if you would join. Obviously, this would be quite meaningful for Credit Unions in general, as well as the local people. I am advised that the WHCU has been reserving Account No. 1 for many years in hopes that a President would become a member.

If you wish to become a member, I would like to announce that you had done or desire to do so when I make my remarks to the National group next Tuesday.

Please advise at your convenience.

APPROVE	 DISAPPROVE	

What is lived?

February 7, 1977

Jack Watson -

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Jody Powell

Re; Transcribing of Cabinet
Minutes

cc Jack Jody

### THE PRESIDENT HAS SEEN.

### THE WHITE HOUSE

WASHINGTON

February 5, 1977

MEMORANDUM TO:

THE PRESIDENT

FROM:

JACK WATSON

RE:

TRANSCRIBING OF CABINET MINUTES

As you know, the only record of the Cabinet meetings so far has been the minutes I have prepared. It might be wise for us to have, not for public distribution but for our own use, a verbatim record of the meetings.

If you think such a record would be helpful, I can contract with the same reporting company that does the transcribing for all of Jody's press briefings. I understand from Jody that the press briefings are taken down by stenotype and transcribed within hours of the briefing. The only disadvantage I see is the possible inhibiting effect of "being on the record" that some people might feel.

What do you think?

ok-Keep fight enstody of transcript

February 7, 1977

Bob Lipshutz -

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Hugh Carter Ham Jordan

Re: Brooks Committee



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### Mr. President:

Regarding the attached memorandum from Hugh Carter, which suggests a policy on giving information to the Government Operations Committee about White House use of military aircraft:

### Lipshutz said:

"I disagree with this proposal. We should (1) develop and publish a flexible set of guidelines for use of military aircraft; (2) publish ourselves a copy of each manifest, with stated reason for each person aboard, except in cases of a confidential nature."

### Hamilton said:

"I think disclosing records of certain activities here is compatible with our goal of having an open Administration. I don't want it to appear, however, that Brooks or his staff are bullying us into anything that is not reasonable."

Rick

THE WHITE HOUSE

WASHINGTON

February 3, 1977

ACTION

Bob- Ham - Hugh

Figure out what to

make public - Don't

giae Committee any 
thing not made

public - Submit your

recommendation to

MEMORANDUM FOR THE PRESIDENT

FROM:

HUGH CARTER, JR.

SUBJECT:

Brooks Committee

On Tuesday of this week, Bill Gulley and I appeared before staff members of Congressman Jack Brooks' Committee on Government Operations in an informal discussion about the White House use of military aircraft.

Bill Gulley was questioned closely about what military aircraft are available to the President and how President Ford used them. I was questioned about how the Carter Administration would utilize the aircraft. I was specifically asked to supply copies of complete manifests of Presidential and support flights to the Brooks Committee each 90 days. Also, I was requested to submit to the Committee a set of regulations that the Carter Administration would use in regulating the use of the aircraft.

It is my understanding that in the past, President Johnson and President Ford refused to supply copies of any manifests to this Committee. President Nixon did give them the times and trips that his daughters rode on the aircraft. It is my understanding that as soon as Mr. Nixon gave the Committee the information involving his daughters, stories about it immediately appeared in the Washington Post.

The problems that we will face if we provide them with any or all manifests are as follows:

(1) From just observing manifests, it is very easy for this Committee to misunderstand why certain people may be on a Presidential or support flight. Also, it would be easy for them to misunderstand the purpose of a support flight.

- (2) Information of this nature can easily be utilized for political purposes against this Administration.
- (3) If we reveal the manifests, I feel we would be exposing ourselves to considerable interference in running the White House operations. Just like we do not try to interfere in how the Congress runs its office, I feel they should not try to interfere in how you run your office.

It is my recommendation that we cooperate with this Committee in every way we can, but that we give them an appropriate reason for not wanting to supply them with complete manifests of Presidential and support flights. It is also my recommendation that we not set up a detailed set of regulations, but that we set up a brief and flexible outline on how we want to use aircraft and I see no reason why we could not furnish this general outline to the Committee.

Agree	Agree	Disagree
-------	-------	----------

### THE WHITE HOUSE

ACTION MEMORANDUM

WASHINGTON

Date: February 4, 1977

FOR ACTION:

oc (for information):

Bob Lipshutz

Sta Bizenstat

Jack Watson

Jody Powell

Benilton Jordan

Frank Moore TO!

Zbigniew Brzezinski

PROM THE STAFF SECRETARY.

DUE: Due:

Monday, Pebruary 7, 1977

SUBJECT: Bugh Carter, Jr. meno 2/3/77 re Busieks Committee.

ACTION REQUESTED

For Necessary Action

For Your Resources dutions

Prepare Agenda and Brief

Dzaft Raply

X For Your Comments

Druft Restocks

REMARKS:

Mank Maso

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### PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

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THE VETTE HOUSE

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Patie: February 4, 1977

Tarne:

THE ROTION-

ec (fer information):

Bob Lipshutz Jack Watson

Hamilton Jordan

Stu Eizenstat Jody Powell Frank Moore

Zbigniew Brzezinski

OLO THE STAYF STORETAR (

OUE: Date: Monday, February 4, 1977

Time: 10:00 A.M.

SUBJECT:

Hugh Carter, Jr. memo 2/3/77 re

Brooks Committee.

### ACTION REQUESTED:

For Necessary Action

X For Your Recommendations

\_\_\_\_ Prepare Agenda and Brief

\_\_\_\_ Draft Reply

X For Your Comments

\_\_\_ Draft Remarks

#### REMARKS:

Think disclosing records of administrations contains contain activities here is competible with an goal of howing an open Administration. I have went it to appear however, that Brooks a his staff are bullying us its anything that is not reasonable.

### PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED

If you have may questions or it you darlapate a firsty to colour has the required material, please to global the first sections increasingly.

WASHINGTON

LOG NO.:

Date: February 4, 1977

Time:

FOR ACTION:

cc (for information):

Bob Lipshutz Jack Watson Stu Eizenstat
Jody Powell

Hamilton Jordan

an -i-al-i Frank Moore

Zbigniew Brzezinski

FROM THE STAFF SECRETARY

DUE: Date: Monday, February

1977

Time:

10:00 A.M.

SUBJECT:

Hugh Carter, Jr. memo 2/3/77 re

Brooks Committee.

### ACTION REQUESTED:

For Necessary Action	X For Your Recommendations
Prepare Agenda and Brief	Draft Reply
X For Your Comments	Draft Remarks

We should: Develop and publish a

flexible set of quidelines for use of
military aircraft: Journalines a copy
of each manifest, with stated reason of
each person afoard, except in case
of a confidential nature.

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Serretary immediately.

Rick -

This came directly to me -- you have not seen

Guess you will want it staffed

to Bob, Jack, Ham, Brzezinski, Stu Jody

maybe others????

+ Frank

Trudy

19>

THE WHITE HOUSE

ACTION MEMORANDUM

1977

LOC NO.:

Date: February 4, 1977

Time:

FOR ACTION:

cc (for information):

Bob Lipshutz Jack Watson

Stu Eizenstat Jody Powell

Hamilton Jordan

Zbigniew Brzezinski

Frank Moore

FROM THE STAFF SECRETARY

DUE: Date: Monday, February #,

Time:

10:00 A.M.

SUBJECT:

Hugh Carter, Jr. memo 2/3/77 re

Brooks Committee.

ACTION REQUESTED:

 For	Necessary	Action

X For Your Recommendations

\_ Prepare Agenda and Brief

\_ Draft Reply

X For Your Comments

Draft Remarks

REMARKS:

Midy Basis

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED

If you have any questions or if you anticipate a dolay in submitting the required material, please talephone the Staff Secretary immediately.

February 7, 1977

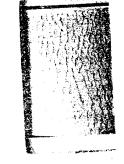
Secretary Bergland -

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Jack Watson

re: Duties of Asst. Sec. for
Consumer & Asst. Sec. for
Marketing Services - Agriculture



asaf 2/7 en staffeng

THE WHITE HOUSE
WASHINGTON
February 8, 1977

Stu Eizenstat

The attached is forwarded to you for your information.

Rick Hutcheson

C Warband for Bergland

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# DEPARTMENT OF AGRICULTURE OFFICE OF THE SECRETARY WASHINGTON, D. C. 20250

TO: Secretary Bergland

FROM: Weldon Barton

Assistant to the Secretary

Re: Allocation of Functions between Assistant Secretary for Food and Consumer Services (Carol Foreman) and Assistant Secretary for Marketing (Robert Meyer).

The attached draft Secretary's Memorandum, which you would implement immediately upon the appointment by the President of Carol Foreman and Robert Meyer to their respective positions, would discontinue the position of Assistant Secretary for Marketing and Consumer Services and allocate the functions of that area among the new Assistant Secretary for Food and Consumer Services (Carol Foreman) and Assistant Secretary for Marketing (Robert Meyer).

The area currently headed by the Assistant Secretary for Marketing and Consumer Services is composed of five major agencies: Agricultural Marketing Service, Animal and Plant Health Inspection Service, Food and Nutrition Service, Packers and Stockyards Administration, and the newly-created Federal Grain Inspection Service. The area had a total budget in Fiscal 1977 of \$9.53 billion, and approximately 21,450 personnel in 1976.

Of these, the following would be under the new Assistant Secretary for Food and Consumer Services--Carol Foreman:

- All functions of the Food and Nutrition Service, including food stamps, child nutrition, food distribution, and supplemental food programs;
- (2) The meat and poultry inspection functions of the Animal and Plant Health Inspection Service;
- (3) The following functions of the Agricultural Marketing Service: meat and poultry grading and standardization, inspection and grading of dairy products, standardization and inspection for fresh and processed fruit and vegetable products, egg products inspection, purchase of

commodities for school lunch (Section 32 authority), and regulation of perishable commodity trading under the Perishable Agricultural Commodities Act.

This will place under Carol Foreman programs with a total annual budget (based upon FY 1977) of \$9.2 billion and with about 12,200 personnel, which is 96 percent of the budget currently under the Assistant Secretary for Marketing and Consumer Services, 63 percent of the entire Department of Agriculture budget, and 57 percent of the personnel now under the Assistant Secretary for Marketing and Consumer Services.

The following would be under the new Assistant Secretary for Marketing--Robert Meyer:

- (1) Packers and Stockyards Administration
- (2) Federal Grain Inspection Agency
- (3) The veterinary services, plant protection and quarantine, and other present functions of the Animal and Plant Health Inspection Service, except meat and poultry inspection.
- (4) Essentially the following functions of the Agricultural Marketing Service: market news, transportation and warehousing services, marketing agreements and orders, cotton and tobacco grading, and commodity research programs.

This will place under Robert Meyer programs with a total annual budget of \$330 million and about 9,250 personnel.

#### UNITED STATES DEPARTMENT OF AGRICULTURE Office of the Secretary Washington, D. C. 20250

#### SECRETARY'S MEMORANDUM NO.

## Redesignation of Assistant Secretaries and Assignment of Functions

The positions of Assistant Secretary for Food and Consumer Services and Assistant Secretary for Marketing Services are hereby established.

Upon appointment, the Assistant Secretary for Food and Consumer Services is delegated the following responsibilities:

- (1) All of the programs and functions of the Food and Nutrition Service:
- (2) The present functions of the Animal and Plant Health Inspection Service relating to meat and poultry inspection; and
- (3) The present functions of the Agricultural Marketing Service relating to meat and poultry grading and standardization, inspection and grading of dairy products, standardization and inspection for fresh and processed fruit and vegetable products, and those functions authorized by the Egg Products Inspection Act, the Perishable Agricultural Commodities Act, and Section 32 of the Act of August 21, 1935, as supplemented by the Act of June 28, 1937, and related legislation.

Upon appointment, the Assistant Secretary for Marketing Services is delegated the following responsibilities:

- (1) All the programs and functions of the Federal Grain Inspection Service;
- (2) All the programs and functions of the Packers and Stockyards Administration;
- (3) Marketing order and all other present functions of the Agricultural Marketing Service not otherwise delegated herein; and

(4) Veterinary services, plant protection and quarantine, and all other present functions of the Animal and Plant Health Inspection Service not otherwise delegated herein.

Delegations formerly made by the Assistant Secretary for Marketing and Consumer Services shall remain in effect until medified or superseded by delegations published in the Federal Register. Agency officials formerly reporting to the Assistant Secretary for Marketing and Consumer Services shall report to the Assistant Secretary for Food and Consumer Services on the Assistant Secretary for Marketing Services upon their appointments in accordance with the delegations made above.

Realistream of agency structures, transfers of personnel, and realisted so of appropriated funds, as appropriate, well be accomplished at a later date.

The delegations of authority provided in this Memoranium shall remain in effect for ninety days or until such corlies time as they are published in the Federal Register.

The positions of Assistant Secretary for Marketing and Consumm Services and Assistant Secretary for Acricultural Economics will be discontinued upon the appointments of the Assistant Secretary for Food and Consumer Services and the Assistant Secretary for Marketing Services.

Secretary of Agricultum

cc: Ir. Sieglor

ile. Stoker

Mr. Kelly

Chrono

OGC:RLSieglem:alv:ext:76035 1/26/77

James Ceuchas Connect

## THE WHITE HOUSE WASHINGTON

TO: Trudy/Sharon

FROM: Rick

THe President has already seen this!

Please send a copy to Stu Eizenstat of his comments.

#### THE WHITE HOUSE WASHINGTON

This letter not delivered thru mail room

Letter never seen by Jack Watson's assistants.

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#### THE WHITE HOUSE

ACTION MEMORANDUM

Stu Eisenstat

Date: February 5, 1977

FOR ACTION: The Vice President Bert Lance Hamilton Jardan

Bob Lipsbutz FROM THE SPAN SECRETARY

DUE: Date: Tuesday, February 8, 1977

Time:

SUBJECT:

Secretary Berglabd memo 2/5/77 re Duties 66 khe Assistant Secretary for Consumer and Natrition Services and the Assistant Secretary for Marketing Services.

#### ACTION REQUESTED:

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PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED

If you have any questions or if you anticipate a delay in submitting the required punteral please talephone the Sight Saphur Langedictule.

RICK HUTCHESON STAFF SECRETARY

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Liver HJ

Eizenstat

Lipshatz

VP

Recompt

## DEPARTMENT OF AGRICULTURE OFFICE OF THE DECRETORS. Market Market De la 19280

February 5, 1977

SUBJECT:

Duties of the Assistant Secretary for Consumer and Nutrition Services and the Assistant Secretary for Marketing Services

TO:

The President

through Jack Watson

FROM:

Secretary Bergland

Attached is a memorandum, prepared by my staff, suggesting the interim divisions of duties and responsibilities between Ms. Foreman and Mr. Meyer.

Basically, the deliniation of functions elevates, for the first time, the consumer, food and nutrition programs of the Department of Agriculture to the Assistant Secretary Tevel.

It allocates to Carol Foreman not only the food service programs of the department -- including food stamps, child nutrition, school lunch and the like -- but also the functions governing consumer health and safety -- including produce grading and inspection functions.

All but one of the functions (marketing orders) enumerated in the fifth paragraph of the Washington Star article of February 4 (page 3, column 6) would fall under the direct administrative control of Ms. Foreman. operational and

As noted, these are <u>interim</u> divisions that must remain flexible in the context of future realignment and reorganization of the entire federal system which may be directed by the White House.

#### DEPARTMENT OF AGRICULTURE OF LA OF THE DECRETARY WASHINGTON, D. C. 20280

TO: Searethry Bergland

FROM: Weldon Barton

Assistant to the Secretary

Re: Allocation of Functions between Assistant Secretary for Food and Consumer Services (Carol Foreman) and Assistant Secretary for Marketing (Robert Meyer).

The attached draft Secretary's Memorandum, which you would implement immediately upon the appointment by the President of Carol Foreman and Robert Meyer to their respective positions, would discontinue the position of Assistant Secretary for Marketing and Consumer Services and allocate the functions of that area among the new Assistant Secretary for Food and Consumer Services (Carol Foreman) and Assistant Secretary for Marketing (Robert Meyer).

The area currently headed by the Assistant Secretary for Marketing and Consumer Services is composed of five major agencies: Agricultural Marketing Service, Animal and Plant Health Inspection Service, Food and Nutrition Service, Packers and Stockyards Administration, and the budget in Fiscal 1977 of \$9.53 billion, and approximately 21,450 personnel in 1976.

Of these, the following would be under the new Assistant Secretary for Food and Consumer Services--Carol Foreman.

- All functions of the Food and Nutrition Service, including food stamps, child nutrition, food distribution, and supplemental food programs;
- (2) The meat and poultry inspection functions of the Animal and Plant Health Inspection Service;
- (3) The following functions of the Agricultural Marketing Service: meat and poultry grading and standardization, inspection and grading of dairy products, standardization and inspection for fresh and processed fruit and vegetable products, egg products inspection, purchase of

commodities for school lunch (Section 32 authority), and regulation of perishable commodity trading under the Perishable Agricultural Commodities Act.

This will place under Carol Foreman programs with a total samual budget (based upon FY 1977) of 89.2 billion and with about 12.200 personnel, which is 96 percent of the budget currently under the Assistant Secretary for Marketing and Consumer Services, 63 percent of the entire under the Assistant Secretary for Marketing and Consumer Services.

The following would be under the new Assistant Secretary for Marketing--

- (1) Packers and Stockyards Administration
- (2) Federal Grain Inspection Agency
- (3) The veterinary services, plant protection and quarantine, and other present functions of the Animal and Plant Health Inspection Service, except meat and poultry inspection.
- (4) Essentially the following functions of the Agricultural Marketing Service: market news, transportation and warehousing services, marketing agreements and orders, cotton and tobacco grading, and commodity research programs.

This will place under Robert Meyer programs with a total annual budget of \$330 million and about 9,250 personnel.

# UNITED STATES DEPARTMENT OF AGRICULTURE Office of the Secretary Washington, D. C. 20250

SECRETARY'S MEMORANDUM NO.

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- (2) The present functions of the Animal and Plant Health Inspection Service relating to meat and poultry inspection; and
- (3) The present functions of the Agricultural Marketing Service relating to meat and poultry grading and standardization, inspection and grading of dairy products, standardization and inspection for fresh and processed fruit and vegetable products, and those functions authorized by the Egg Products Inspection Act, the Perishable Agricultural Commodities Act, and Section 32 of the Act of August 21, 1935, as supplemented by the Act of June 28, 1937, and related legislation.

Upon appointment, the Assistant Secretary for Marketing Services is delegated the following responsibilities:

- (1) All the programs and functions of the Federal Grain Inspection Service;
- . (2) All the programs and functions of the Packers and Stockyards Administration;
- (3) Marketing order and all other present functions of the Agricultural Marketing Service not otherwise delegated herein; and

(4) Veterinary services, plant protection and quarantine, and all other present functions of the Animal and Plant Health Inspection Service not otherwise delegated herein.

Delegations formerly made by the Assistant Secretary for faritating and Consumer Services shall remain in effect we till rediffed or supermoded by delegations published in the Federal Register. Agency efficient fermionly apporting to the Assistant Secretary for Marketing and Consumer Services shall report to the Assistant Decretary for Food and Consumer Services of the Assistant Secretary for Harleting Services upon their Assistant Secretary for Harleting Services upon their appointments in accordance with the delegations made above.

Wealistenant of agency structures, transfers of paramonal, and a Shomatic s of appropriated funds, as appropriate, well be accomplished at a later date.

Fig descriptions of authority provided in this Prmoration shall represent in effect for minery days or until such curling there as they are published in the Federal Register.

The positions of Assistant Secretary for Marketing and Consum a Gerricus and Assistant Secretary for Agricultural Boonesies will be discontinued upon the appointment of the Assistant Staretary for Food and Consumer Services and the Assistant Secretary for Marketing Services.

Secretary of Agr. cm Lat

cc: . siegler

Le. Stoles

dr. Kelly

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OGC: RoSingler: : 1v: ext: 76035 1/26/77

Janes Town or or or

### THE WHITE HOUSE

WASHINGTON

February 7, 1977

MEMORANDUM FOR:

RICK HUTCHESON

FROM:

STU EIZENSTAT

LYNN DAFT

SUBJECT:

Secretary Bergland Memo 2/5/77 Duties of the Assistant Secretary for Food and Consumer Services and the Assistant Secretary for

Marketing Services

I concur with Secretary Bergland's suggested interim division of responsibilities between the Assistant Secretary for Food and Consumer Services and the Assistant Secretary for Marketing Services. I would only stress that all concerned, especially those coming into these positions, understand that this is an interim division. Welfare reform, among other actions, could necessitate a further rearrangement of responsibilities at a later time.

Also, the agency reorganization and realignment referred to in the third from the final paragraph in the Secretary's memorandum should move forward as promptly as feasible to

cc: Bert Carp

THE WHITE HOUSE WASHINGTON
February 7, 1977

Bob Lipshutz

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Ham Jordan

re: Honorary Chairmanship of American Red Cross

Segred letter to Stroppen 2/1/17 ce hijshuke

To Frank Stanton

It is a pleasure for me to accept your kind invitation for me to serve as Honorary Chairman of The American National Red Cross.

I appreciate your comments regarding the six vacancies on the Board of Governors, and approve by this letter the recommendations you submitted.

Sincerely,

Mr. Frank Stanton The American National Red Cross

National Headquarters

Washington, D.C. 20006

Mr. President

Invitation to be Honorary Chairman of the Re: American National Red Cross

"Presidents for more than six decades have been the honorary leaders of this organization which, under its Congressional Charter and unanimous decision of the Supreme Court, is an instrumentality of the United States Government."

-- Do you want to accept this honorary chairmanship?

The Charter also provides for the Presidential appointment of Governors.

-- Do you approve of their recommendations for your six appointments? (page 2 of letter)

THE AMERICAN NATIONAL RED CROSS

NATIONAL HEADQUARTERS WASHINGTON, D. C. 20006

OFFICE OF THE CHAIRMAN

My dear Mr. President:

You are warmly and cordially invited to become Honorary Chairman of The American National Red Cross.

Presidents for more than six decades have been the honorary leaders of this organization which, under its Congressional Charter and unanimous decision of the Supreme Court, is an instrumentality of the United States Government.

I hope you will agree to accept our invitation. In this connection, it would mean a lot to our organization if your acceptance could be announced by the time of the next meeting of our Board of Governors, February 12 in Washington.

The Congressional Charter of the Red Cross provides for the appointment by the President of seven members of the Board of Governors of the corporation who are officials of Departments and Agencies of the Federal Government and whose positions and interests are such as to qualify them to contribute toward the accomplishment of Red Cross programs and objectives. At least one, and not more than three, are to be selected from the military establishment.

The Charter also provides that the terms of Presidentially appointed Governors shall be three years, expiring earlier, however, if the appointee retires from the official position held when appointed as a Governor. By operation of this provision, there are presently six vacancies on the Board of Governors to be filled by your appointment.

Assistant Secretary of Defense (Manpower & Reserve Affairs) David P. Taylor continues as a member of the Board pursuant to his appointment by President Ford.

To fill the six vacancies, the following recommendations are respect-Ifully submitted:

Secretary of State Cyrus R. Vance. He served previously as a Presidentially appointed Governor beginning in 1967 and as a Member-at-Large appointed by the Board itself for five years beginning in 1968.

Secretary of Defense Harold Brown.

Secretary of Health, Education, and Welfare Joseph A. Califano, Jr.

Secretary of Housing and Urban Development Patricia Roberts Harris.

Assistant Secretary for Health.

Jim May

Director of the Office of Management and Budget Thomas B. Lance.

In most instances, the predecessors of these officials also served as Presidentially appointed Governors. We have found these relationships to be of vital benefit to the Red Cross.

We hope very much that these recommendations are approved and that you will agree to serve as our Honorary Chairman.

Faithfully yours,

Frank Stanton

The President
The White House
Washington, DC 20500

Stu Eizenstat Bob Lipshutz Greg Schneiders Eliska Hasek Susan Clough

## Re: Honorary Chairmanships

The attached was returned in the President's outbox. It is forwarded to you for information and guidance.

Rick Hutcheson 2/7/77

THE WHITE HOUSE WASHINGTON

cc: Elislen Line

> 5hr Weschmiden Weschmiden

#### THE WHITE HOUSE

VINSPINICIPAN

#### February 7, 1977

#### To General Michael Davison

I appreciate your letter inviting me to serve as Honorary Chairman of USO. It is a pleasure for me to accept this invitation.

My general policy is not to accept honorary chairmanships, but I will make an exception because of the importance of USO to our nation's military personnel.

A message will be prepared which you can read at the March 24th Board of Governors meeting.

Sincerely,

General Michael S. Davison, USA (Ret.) United Service Organizations, Inc.

1800 M Street, N.W.

Suite 205, North Lobby Washington, D.C. 20036



Official organizations
Red Cross, USO, etc.
Let me appeare each

1800 M Street, N.W., Suite 205, North Lobby, Washington, D.C. 20036

ton, D.C. 20036 **(202)** 223-1211

In druge

20 January 1977

Honorary Chairman Gerald R. Ford

Chairman of the Corporation Dr. Elvis J. Stahr

President

Gen. Michael S. Davison, USA (Ret.)

Honorary Campaign Chairman
Bob Hope

Chairman, Executive Committee
Jacob Goodstein

Vice Presidents

Col. Peter M. Dawkins, USA Marvin E. Cardoza N. Brewster Broder Mrs. Andrew J. Bennett, Jr. Comm. William E. Chamberlain Joseph H. Singer

Secretary

Mrs. Andrew M. McBurney

Assistant Secretary

John B. Dettmer

Treasurer Robert A. Geib

National Executive
Michael E. Menster

Dear Mr. President:

All of us at USO extend our warmest best wishes for a most successful Administration. We are confident the country will prosper under your leadership.

It has been our privilege since USO's inception in 1941 to have every President of the United States act as our Honorary Chairman. On behalf of our Board of Governors, I am most pleased to request that you continue this tradition by becoming our new Honorary Chairman.

We at USO are well aware of your interest in our activities as manifested during your term as Governor of Georgia, an interest no doubt stimulated by your service in the United States Navy as well as your compassion for our young men and women who serve our country. With this in mind, allow me to assure you that the need for USO is at least as great today as it ever has been. Today's young volunteer, serving in often lonely and hazardous places around the world, strongly perceives himself as doing something for his countrymen at home. USO, then, is the warm civilian hand of appreciation reaching out to our young service men and women and their families, providing inexpensive recreation and cultural opportunities, helping with their problems, easing their entry into strange communities and caring for lonely wives when duty calls away their husbands. USO is a means by which each American at home can say "I care". I hope I may have the opportunity to tell you more about today's USO.

At an appropriate time a delegation from our Board of Governors would be honored to call on you to present your credentials as Honorary Chairman. On that occasion we would welcome a message from you which we could read at our March 24th Board of Governors meeting and send to our thousands of USO volunteers around the world as well as to our small professional staff.



With highest esteem and kindest personal regards, I  $\ensuremath{\mathsf{am}}$ 

incerely yours,

MICHAEL S. DAVISON President

The President The White House Washington, D.C. 20500

## THE WHITE HOUSE WASHINGTON

February 7, 1977

Tim Kraft Ham Jordan Susan Clough

Re: Status Report on Presidential
Requests 1/28-2/2

The attached was returned in the President's outbox. The attached copy is for your information.

Rick Hutcheson



copies to
last
thetheron
Jordan
Claugh

## THE WHITE HOUSE WASHINGTON

2/7/77

Rick --

Re earlier note about status reports on presidential requests—instead of putting the date of notation in parenthesis as I previously suggested.... it might just be a lot easier, and neater to just list the requests of the day under the date. i.e. —

#### January 28, 1977

1. Jordan: Selection . . .

your help is appreciated--ssc

## THE WHITE HOUSE WASHINGTON

2/7/77

Rick --

On the Status Report on Presidential Requests -- please have someone include with each item in parenthesis the date on which the President requested such action. (date of summary note)

thanks -- susan clough

Susan - When I mark "done" - drop from list -

#### THE WHITE HOUSE

WASHINGTON

February 6, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: RICK HUTCHESON 712

SUBJECT: STATUS REPORT ON PRESIDENTIAL REQUESTS 1/28-2/2

- 1. Jordan: Selection commission for Circuit Judges, Executive Order--In Progress (expected 2/7).
- 2. Jordan: Selection commission for Supreme Court and FBI-- done Completed.
- 3. Jordan: Up to date analysis of appointments--Completed. Continuity
- 4. Jordan: Al Stern/Jim Billington biographies for the National Endowment for the Humanities--In Progress (expected 2/8).
- 5. Jordan: Check on Jerome Kurtz for IRS--Completed.

done

- 6. Jordan: Memo from Justice regarding Ken Axelson--Completed.
- 7. Jordan: Jobs for: a) Mike Hightower, Florida FHA--In Progress
  - b) Lottie Watkins, SBA Commissioner--In Pro-
  - c) Joan Masuck, Ambassadorial Selection
  - d) Joanne Saunders, wants appointment with Bergland--In Progress.
- 8. Siegal: Mailgrams regarding Nevada ERA--Completed.

done

dene

- 9. Eizenstat: Informing Frank Moore and Jack Watson on emergency declarations--Ongoing.
- 10. Brzezinski: Needs of Ambassador Young's trip to Africa-- done Completed.
- 11. Lipshutz: Ratification of Human Rights Treaties and Covenants--In Progress (waiting for response from Bell).
- 12. Schultze and Powell: Anti-inflation Statement--In Progress (with Powell).
- 13. Eizenstat and Lipshutz: Draft Executive Order abolishing commissions, etc.--Completed.

- 14. Eizenstat and Lipshutz: Draft messages on Reorganization, Universal voter registration--In Progress.
- 15. Powell: Check with Vance on diplomatic selection committee--Completed.
- 16. Vance: Nations that we do not have diplomatic relations doce and the prospect and advisability--Completed.
- 17. Brzezinski: Agenda for Saturday meeting--Completed.
- 18. Jordan: Ambassador to Lebanon should go through the screening committee-Completed.
- 19. Eizenstat: Arrange a 30 minute briefing on FEDERAL REGISTER AND CODE OF FEDERAL REGULATIONS--In Progress.
- 20. Powell: Clear announcement of diplomatic selection done committee with President--Completed.
- 21. Clough: Regarding newspapers, sign, limousines, Valenti memo, entertainment--Completed.
- 22. Lipshutz: Rewrite letter to Martinez--Completed.
- 23. Jordan: See President regarding Bella, Rita, FEC, TVA, NSC Briefing--Completed.
- 24. Eizenstat: California auto emission standards by year desce and comment from Charles Warren, Marion Edie, Mo Udall--Completed.
- 25. Moore: Daily log of Congressional mail--Ongoing.
- -26. Schlesinger: Comment on Sen. Metzenbaum's information fractus on "natural gas companies ripping us off"--Unknown.
  - 27. Watson: Prepare minutes of Cabinet Meeting by noon of the next day--Ongoing.
  - 28. Eizenstat: Declaration of emergency ready to sign at the doxe same time as the Natural Gas Act--Completed.
  - 29. Kreps: Honorary degree from Duke-"not now"--Completed.
  - 30. File: Called Vance to "Terminate prohibition against down travel by diplomats of unrecognized countries"--Completed.
  - 31. Lipshutz: Prepare memo to Blumenthal on tape recordings done of telephone conversations--Completed.

This is current up to last Friday

### PRESIDENTIAL DIRECTIVES TO TIM KRAFT

2/5/77	Put Frank Moore on Written Schedule each morning.  Moore on 2/7/77 schedule at 8:15 a.m.
	Will be carried at appropriate time thereafter each day.
2/5/77	Check on breakfast with Ullmans Democratic W&M Members TK coordinating with Frank Moore
2/5/77	See me re Address the Conference Board (2/17 schedule)  Memorandum to President dated  2/5/1977 prepared with options)
2/1/77	Timschedule meeting with Russell, Jordan & Hill  Tentatively scheduled for 3:00 p.m.  Tuesday, Feb. 15
2/1/77	Timre MIA's have a few representatives of  League of Families see me (Vance attend)  Tentatively scheduled 10:00 a.m. Friday 2/11
1/30/77	Re instructions to H. Jordan Have Moyers see me. Cancelled  Lunch or supper. Dropped per Jordan.
1/29/77	TKprepare instructions for all White House staff done based on Valenti and Rumsfeld cautionary memos. Greg can help. Expedite. Completed.
1/28/77	STU-arrange a 30 minute briefing on Federal Register and Code of Federal Regulations  Tentatively scheduled 9:00 a.m. Wed. 2/9
2/2/77	Powell/Kraftappointment for Trude Feldman  Tentatively scheduled 9:45 a.m. 2/11

mark "dere" - drop from 1st -

THE WHITE HOUSE

WASHINGTON

February 6, 1977

MEMORANDUM FOR THE PRESIDENT

RICK HUTCHESON 7 FROM:

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## THE WHITE HOUSE WASHINGTON

February 7, 1977

Greg Schneiders -

Re; Correspondence Unit Changes

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Mrs. Carter
Z. Brzezinski
Landon Butler
Tim Kraft





#### THE WHITE HOUSE

WASHINGTON

oh -See Zbiz

February 1, 1977

MEMORANDUM FOR:

The President

FROM:

Greg Schneiders Greg

SUBJECT:

Correspondence Unit - Recommended Changes

1. All mail that can be properly handled by a Department or Agency of the Executive Branch should be referred to the appropriate Department or Agency. (Note: Under LBJ this was 65% of the total volume of mail; under Nixon and Ford it was reduced to 40%. We should set as our goal 65%.)

phone -up

- 2. One person within the Public Liaison Office should be assigned to spot check on letters which have been referred to Departments, Agencies and White House Staff. These letters should be pulled routinely and randomly from those reviewed in the Mail Analysis Section, copied and referred to the Public Liaison Office. When the letter writers contacted have not received a satisfactory response, the individual in the Public Liaison Office should follow up with the appropriate Department, Agency or Staff person.
- 3. With the exception of the copies of letters made for follow-up in the Public Liaison Office, no other mail should be xeroxed at any point in the operation.
- 4. All mail to the First Lady and to the Vice President should be handled in the same manner as Presidential mail.

ok

K

5. VIP mail (Heads of State, Congressional, Intergovernmental, Family and Personal, and Foreign) should be pulled from the initial sort and sent to the appropriate staff persons. All other mail should go through the normal system.

Alici d

12.

Analysis Section.

these needs.

ole

6. Personal mail for the President and the First Family should be designated by a code word which has been assigned by the President and is known to the Mail Room Employees.

ok

7. Classified mail, if received in the Mail Room, should be forwarded to Rick Hutcheson for handling.

VISC mail?

8. The initial security check of names and addresses against the Secret Service file should be eliminated. This process should be taken care of in the normal reading of the mail by the analysts.

4 ok

9. All mail analysts should be required or encouraged to take a speed reading course.

nt.

10. The talleys which are kept by the mail analysts should be recorded on automatic digital counters.

MSC?

11. The number of messages signed by the President (produced by Eliska Hasek) should be reduced to a minimum. These messages should all be approved by Stu Eizenstat's office.

if needed

13. The Inspired Desk and the Children's Desk should be eliminated. No Children's booklets should be produced. Pre-printed cards should be used for

Five more analysts should be added to the Mail

Ch Eps

14. The thank you operation for Presidential trips should be continued but greatly reduced in numbers.

h

change g de  $\mathbf{X}^{15}$ . A small wallet size photo signed by the President, First Lady or Children as appropriate should be used to fill all photo requests.

16. The Presidential commendations should be continued but used sparingly.

17. Only requests for birthday cards to citizens 100 years old or older should be fulfilled. Only the 50th Anniversary and beyond should be recognized. The exception to these rules will be Congressional and VIP requests.

Amminum number of 18. wo volunteers should continue to work in the Correspondence Operation.

The auto-pen should be maintained in Eliska Hasek's office and be used on photos, robo letters which have been approved by the President or original draft letters approved by Senior Staff. only by Assistant to the Parished.

All Presidential correspondence should be typed in the typing "pool" section of the Mail Operation.

21. All gifts should be opened, a card inserted, resealed, and returned to sender.

22. Window envelopes should be used whenever possible.

23. The staff should be required to answer as little mail as possible.

24. The computer filing system in Central Files should be eliminated.

Only VIP and substantive mail should be filed in the Central File System. Other mail should be held together by date for 10 days and then destroyed. send to wer fimited

 $m{ imes}$  Greg has amended this -- see attachment.

# THE WHITE HOUSE WASHINGTON

February 2, 1977

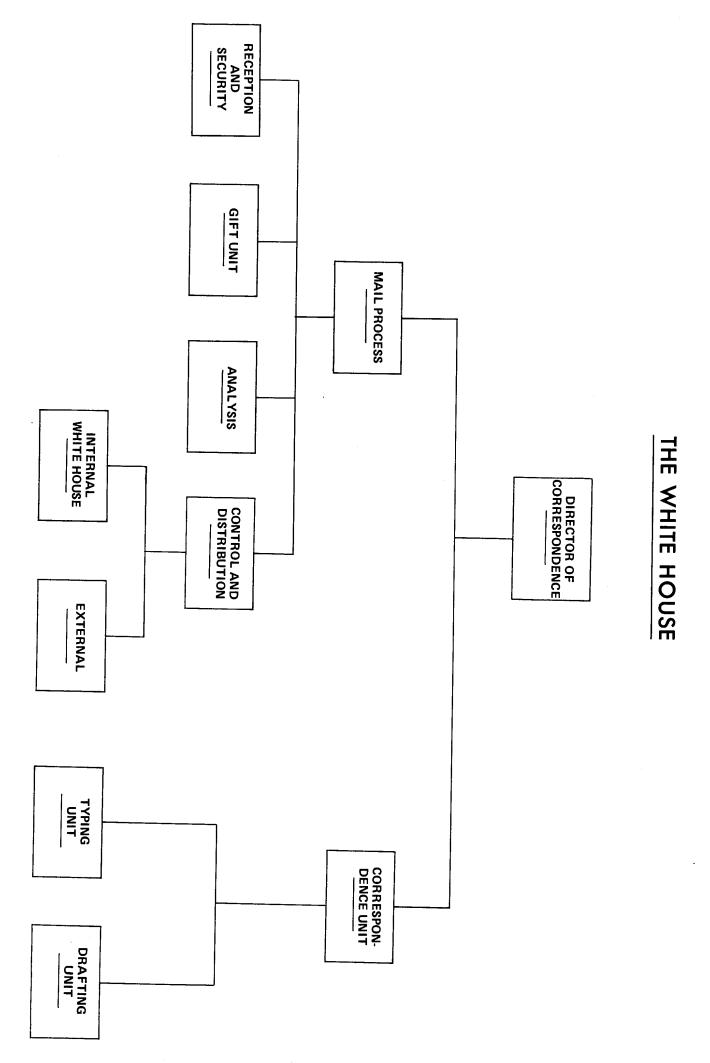
FOR: Rick Hutcheson

FROM: Greg Schneiders Greg

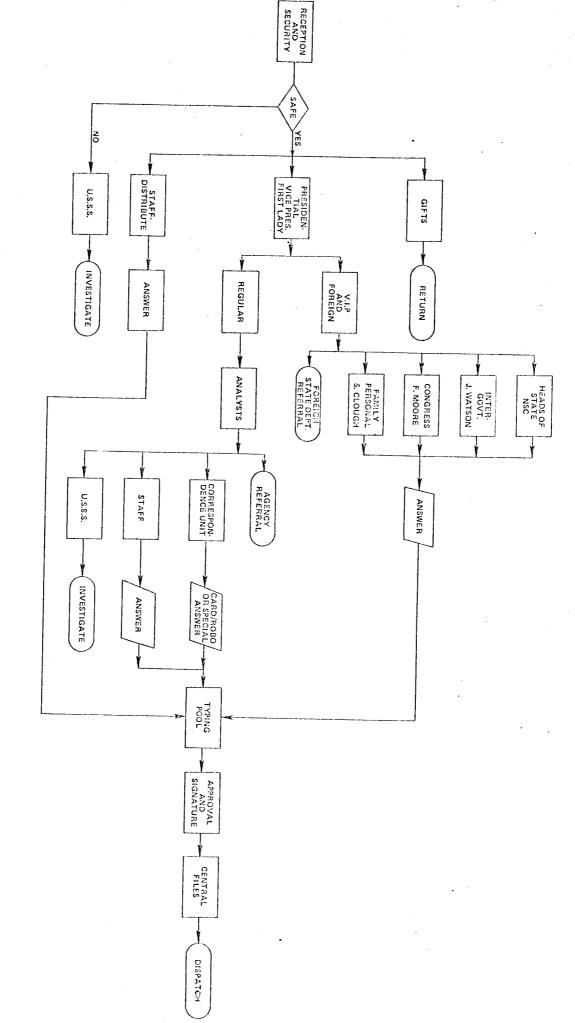
SUBJECT: Landon's Memorandum on the Mail

- Wallet Size Pictures After discussing this with Landon and others, I have instructed the Correspondence Unit to prepare wallet-sized photos for Children, larger black and white photos for most adult requests and large color photos for requests from Members of Congress and other VIP's.
  - 2. Use of Cards I continue to disagree with Landon on the use of pre-printed cards. I do agree we should not actively publicize the fact.
  - 3. Elimination of "Live" Stamps This relates to #28 in my list of recommendations in which I suggest that the Post Office review their operation. The additional labor doesn't cost us anything and "live" stamps should be eliminated only at the request of the Post Office. (If I were at the Post Office, I would request it but that's their business.)

cc: Landon Butler Hamilton Jordan



# WHITE HOUSE PROPOSED MAIL PROCEDURES



WASHINGTON

February 1, 1977

MEMORANDUM FOR:

The President

FROM:

Greg Schneiders

Attached are my final recommendations for reorganization of the Correspondence Unit. If you are in agreement I suggest you strongly indicate that, as implementation of these changes will meet with strenuous bureaucratic resistance.

Thanks.

WASHINGTON

February 4, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: Rick Hutcheson

SUBJECT: Summary of Comments from Aides

- 3. Brzezinski thinks that it would be helpful to retain a copy of incoming correspondence for possible future reference.
- 5. Brzezinski concurs, however the "foreign" mail should not include letters from private foreign citizens.
- 7. Brzezinski thinks that mail directed to him or the NSC should be forwarded to his office directly.
- 9. Brzezinski thinks that this is helpful but not essential.
- 11. Brzezinski does not see the necessity for an additional clearnce on foreign policy as long as the texts were not changed substantially without the consultation of the NSC staff.
- 13. Brzezinski thinks that it might be helpful to continue the children's desk because of Amy. Butler thinks that the pre-printed cards would be inappropriate for letters of sympathy, congratulations, etc. Also, there is no way to get any mileage out of publicizing the greater use of the pre-printed cards. Moore thinks that protocol dictates that all Congressional mail be responded to by letter.
- 15. Butler thinks that a wallet-sized picture would not be appropriate since many people (particularly low-income) would want to frame the picture. Brzezinski concurs with Butler.
- 17. Brzezinski feels that if this is adopted, it should be done without exception.
- 21. Brzezinski recommends returning gifts to the senders uneopened in order to save the postage.
- 24. Brzezinski recommends retaining the computerized system at least until the new system has been tested and found adequate.

"Hew" System is Standard manual filing, Which is now unnecessarily duplicated by Competer

- 25. Brzezinski thinks that this will make it difficult to make the President responsive to the public.
- 28. Butler thinks that the elimination of "live" stamps would put presidential mail in the category of bulk mail. Brzezinski thinks that possible legislation on franking priviledges for the White House might be explored, but otherwise, concur.

WASHINGTON

MEMORANDUM TO RICK HUTCHESON

FROM:

LANDON BUTLER

DATE:

FEBRUARY 2, 1977

SUBJECT:

MAIL OPERATIONS

I agree, of course, that it is important to eliminate the blatantly political portions of the White House mail operations such as letters to high school seniors and birthday cards to elderly.

Nevertheless, if we go too far in the direction of "efficiency" we run the very real risk of completely dépersonalizing the mail operation, a result which would counteract our other efforts to personalize the presidency.

Specifically, I am worried about the following proposals:

- The use of wallet-sized pictures. For many low-income people, particularly in the South and Appalachia, a picture of President Carter will be one of their most prized possessions. It will be framed and placed on the wall beside their pictures of Martin Luther King and Jack Kennedy. A wallet-sized picture is simply not an appropriate response for their requests.
- The use of pre-printed cards as replies.

  A pre-printed card, no matter how elaborate, does not have the same personal touch as a typed letter with the individual's name in the salutation. It seems to me that we should use pre-printed cards only on those occasions when people normally expect to get pre-printed cards: acknowedgements of expression of sympathy, routine congratulations, etc. In any event I don't think we get any mileage out of publicizing the fact that we may make greater use of pre-printed cards.

Memorandum to Rick Hutcheson From Landon Butler February 2, 1977 Page Two

Elimination of "live" stamps. By using a permit number or some other printed postage notation, I think we put presidential correspondence with the public in the category of bulk mail. Again, we are dehumanizing the process in the name of efficiency.

cc: Greg Schneiders Hamilton Jordan

# THE WHITE HOUSE WASHINGTON

FEBRUARY 4, 1977

TO RICK HUTCHESON

FROM:

APPOINTMENTS' AND SCHEDULING OFFICES

We are opposed to using pre-printed card responses to those who invite the President to a meeting or event or who seek an appointment with him. While current procedure involves a form letter response to the great majority of those writing the President concerning an appointment, we believe it is important that such persons get an individual response.

# THE WHITE HOUSE WASHINGTON

February 3, 1977

# Frank Moore comments:

All Congressional mail is routed, logged, acknowledged, ans sent for final typing and/or substantive reply through my office. Three people work solely on this function in my office -- 1 budgeted position, 2 temporary (90 day) Almost imposcible to the lamb

without considerable help from WH correspondence SCCTION. Need More, not less assistance in this area. Protocol dictates that all Congressional postcard.

WASHINGTON

February 4, 1977

MEMORANDUM FOR:

RICK HUTCHESON

FROM:

ZBIGNIEW BRZEZINSKI

SUBJECT:

Recommendations for Reorganization of the Correspondence Unit

In response to your request of February 2, our comments on the individual paragraphs in Mr. Schneider's memo to the President follow:

- 1. Concur, although the President has indicated that he wishes to keep in close contact with the American people and, in fact, has asked them to write in suggestions.
- 2. Concur.
- 3. We think it would be helpful to retain a copy of incoming correspondence for possible future reference.
- 4. Agree.
- 5. We concur, however, the "foreign" mail should not include letters from private foreign citizens.
- 6. Concur.
- 7. If it is mail addressed to Dr. Brzezinski or to the NSC, it should be forwarded directly to us for appropriate disposition.
- 8. Concur.
- 9. Helpful but not essential.
- 10. Concur.

- 11. We concur in any attempt to minimize the mail to be signed by the President. We do not see the necessity for an additional clearance on messages on foreign policy issues but would have no objection, provided texts were not changed substantially without consultation with the NSC staff.
- 12. No comment.
- 13. It might be helpful to continue the children's desk because of Amy.
- 14. Concur.
- 15. We disagree; most people will want to have their photos framed and on display. Small photos could be used for children writing in for photos.
- 16. Concur.
- 17. If this policy is adopted it should be standard without exceptions for Congressional or VIP requests. Differences in treatment will cause trouble.
- 18. No comment.
- 19. No objection.
- 20. No objection, if the pool can handle the volume without a sizeable increase in personnel.
- 21. If the gifts can be identified, could they not just be returned to sender unopened? Otherwise the White House will have to pay the cost of the return.
- 22. No objection.
- 23. Concur.
- 24. It would appear wise to retain the computerized system at least until the new system has been tested and found adequate. Once dismantled the capability would be difficult to recapture.

- 25. This will make it very difficult to be as responsive to the public as the President indicates he wishes to be.
- 26. No objection.
- 27. No comment.
- 28. Possible legislation on franking privileges for the White House might be explored. Otherwise, concur.

WASHINGTON

See John

February 1, 1977

MEMORANDUM FOR:

The President

FROM:

Greg Schneiders Gang

SUBJECT:

Correspondence Unit -Recommended Changes

All mail that can be properly handled by a Department or Agency of the Executive Branch should be referred to the appropriate Department or Agency. (Note: Under LBJ this was 65% of the total volume of mail; under Nixon and Ford it was reduced to 40%. We should set as our goal 65%.)

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Classified mail, if received in the Mail Room, should be forwarded to Rick Hutcheson VISC mail?

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All mail analysts should be required or encouraged to take a speed reading course.

The talleys which are kept by the mail analysts 10. should be recorded on automatic digital counters. 11.

- The number of messages signed by the President (produced by Eliska Hasek) should be reduced to a minimum. These messages should all be approved by Stu Eizenstat's office.
- 12. Five more analysts should be added to the Mail Analysis Section.
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change 4 de

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20. All Presidential correspondence should be typed in the typing "pool" section of the Mail Operation.

21. All gifts should be opened, a card inserted, resealed, and returned to sender.

22. Window envelopes should be used whenever possible.

23. The staff should be required to answer as little mail as possible.

24. The computer filing system in Central Files should be eliminated.

25. Only VIP and substantive mail should be filed in the Central File System. Other mail should be held together by date for 10 days and then destroyed. send to preside from to d

6 Greg has amended this -- see attachment.

26. Complimentary tickets for the Kennedy Center should be distributed in plain white White House envelopes.

27. Personnel Reductions: (49 of 124)

Reduce gift unit by 6 Eliminate Office of Editorial Staff Reduce Central Files by 20. Reduce Office of Correspondence by 13. Leave Office of Mail Room at 24 but relocate as many as possible to the mail analysis section

ok, but monter efficiency

28. It should be recommended to the Post Office Department that they re-evaluate their own operation in the White House Mail Room. Changes such as pre-printed envelopes instead of "live" stamps could mean sizeable savings

Attachments: To Follow:

Correspondence Flow Chart

Correspondence Organizational Chart

CC: Hugh Carter Stu Eizenstat Richard Harden Hamilton Jordan Bob Linder Bob Lipshutz Jody Powell

# THE WHITE HOUSE WASHINGTON

February 2, 1977

FOR:

Rick Hutcheson

FROM:

Greg Schneiders

SUBJECT: Landon's Memorandum on the Mail

- Landon and others, I have instructed the Correspondence Unit to prepare wallet-sized photos for adult requests and large color photos for requests from Members of Congress and other VIP's.
  - 2. Use of Cards I continue to disagree with Landon on the use of pre-printed cards. I do agree we should not actively publicize the fact.
  - 3. Elimination of "Live" Stamps This relates to #28 in my list of recommendations in which I suggest that the Post Office review their operation. The additional labor doesn't cost us anything and "live" stamps should be eliminated only at the request of the Post Office. (If I were at the Post Office, I would request it but that's their

cc: Landon Butler Hamilton Jordan

WASHINGTON

February 4, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: Rick Hutcheson Rick

SUBJECT: Summary of Comments from Aides

- 3. Brzezinski thinks that it would be helpful to retain a copy of incoming correspondence for possible future reference.
- 5. Brzezinski concurs, however the "foreign" mail should not include letters from private foreign citizens.
- 7. Brzezinski thinks that mail directed to him or the NSC should be forwarded to his office directly.
- 9. Brzezinski thinks that this is helpful but not essential.
- 11. Brzezinski does not see the necessity for an additional clearnce on foreign policy as long as the texts were not NSC staff.
- 13. Brzezinski thinks that it might be helpful to continue the children's desk because of Amy. Butler thinks that the pre-printed cards would be inappropriate for letters of sympathy, congratulations, etc. Also, there is no way to get any mileage out of publicizing the greater use of the all Congressional mail be responded to by letter.
- 15. Butler thinks that a wallet-sized picture would not be appropriate since many people (particularly low-income) would want to frame the picture. Brzezinski concurs with Butler.
- 17. Brzezinski feels that if this is adopted, it should be done without exception.
- 21. Brzezinski recommends returning gifts to the senders uneopened in order to save the postage.
- 24. Brzezinski recommends retaining the computerized system at least until the new system has been tested and found adequate.

en testea and Iouna adequate.

- 25. Brzezinski thinks that this will make it difficult to make the President responsive to the public.
- 28. Butler thinks that the elimination of "live" stamps would put presidential mail in the category of bulk on franking priviledges for the White House might be explored, but otherwise, concur.

WASHINGTON

February 4, 1977

MEMORANDUM FOR:

RICK HUTCHESON

FROM:

ZBIGNIEW BRZEZINSKI

SUBJECT:

Recommendations for Reorganization of the Correspondence Unit

In response to your request of February 2, our comments on the individual paragraphs in Mr. Schneider's memo to the President follow:

- 1. Concur, although the President has indicated that he wishes to keep in close contact with the American people and, in fact, has asked them to write in suggestions.
- 2. Concur.
- 3. We think it would be helpful to retain a copy of incoming correspondence for possible future reference.
- 4. Agree.
- 5. We concur, however, the "foreign" mail should not include letters from private foreign citizens.
- 6. Concur.
- 7. If it is mail addressed to Dr. Brzezinski or to the NSC, it should be forwarded directly to us for appropriate disposition.
- 8. Concur.
- 9. Helpful but not essential.
- 10. Concur.

- 11. We concur in any attempt to minimize the mail to be signed by the President. We do not see the necessity for an additional clearance on messages on foreign policy issues but would have no objection, provided texts were not changed substantially without consultation with the NSC staff.
- 12. No comment.
- 13. It might be helpful to continue the children's desk because of Amy.
- 14. Concur.
- 15. We disagree; most people will want to have their photos framed and on display. Small photos could be used for children writing in for photos.
- 16. Concur.
- 17. If this policy is adopted it should be standard without exceptions for Congressional or VIP requests. Differences in treatment will cause trouble.
- 18. No comment.
- 19. No objection.
- 20. No objection, if the pool can handle the volume without a sizeable increase in personnel.
- 21. If the gifts can be identified, could they not just be returned to sender unopened? Otherwise the White House will have to pay the cost of the return.
- 22. No objection.
- 23. Concur.
- 24. It would appear wise to retain the computerized system at least until the new system has been tested and found adequate. Once dismantled the capability would be difficult to recapture.

- 25. This will make it very difficult to be as responsive to the public as the President indicates he wishes to be.
- 26. No objection.
- 27. No comment.
- 28. Possible legislation on franking privileges for the White House might be explored. Otherwise, concur.

THE WHITE HOUSE ACTINE KIMOLINEUM WASHINGTON LOG NO. Date 1 February 2, 1977 FOR ACTION: oc (for information)? Miam Jordan Z. Brzezinski Judy Powell /M. Githms Job Linehutz Jack Watson Ste Mannetel Frank Moore FROM THE STAFF SECRETARY DUE: Date: Thursday, Fubruary 3 Time: 45 P.M. SUBJECT: Greg Schmiders meme 2/1/77 re: Recommendations for Reorganization of the Correspondence Unit ACTION REQUESTED For Necessary Action For Your Recommendations Prepart Agenda and Bell Draft Reply X. For Year Comments Druft Remark REMARKS: Contange-per de paricet
Langelor - Cles ZZZ Lepstula - 10-seconoments
Lepstula - 10-seconoments
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# PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions of it you anticipate a delay in submitting the required material, please, . E. R. COLE, IR. telephone the Stati Becretary immediately.

For the Pres

Bill said that this memo had to go in today ---

Costanza, Lipshutz and Eisenstat
--- no comments to offer

Landon Butler said he gave you a very extensive 2 or 3 pages of comments the other day --- do you have them? I dont.

No response from

Brzezinski, Moore, Powell or Watson

Trudy

Los in -Sr Staff for comments - return by There pay

WASHINGTON

February 1, 1977

MEMORANDUM FOR:

The President

FROM:

Greg Schneiders

Attached are my final recommendations for reorganization of the Correspondence Unit. If you are in agreement I suggest you strongly indicate that, as implementation of these changes will meet with strenuous bureaucratic resistance.

Thanks.

WASHINGTON

February 1, 1977

MEMORANDUM FOR:

The President

FROM:

Greg Schneiders ( )

SUBJECT:

Correspondence Unit - Recommended Changes

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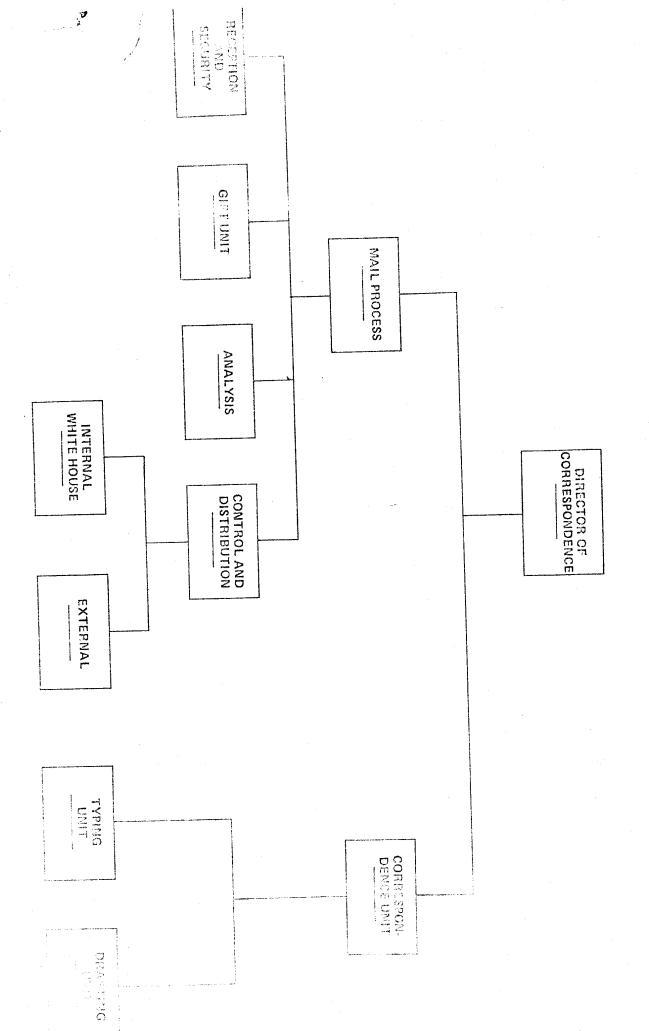
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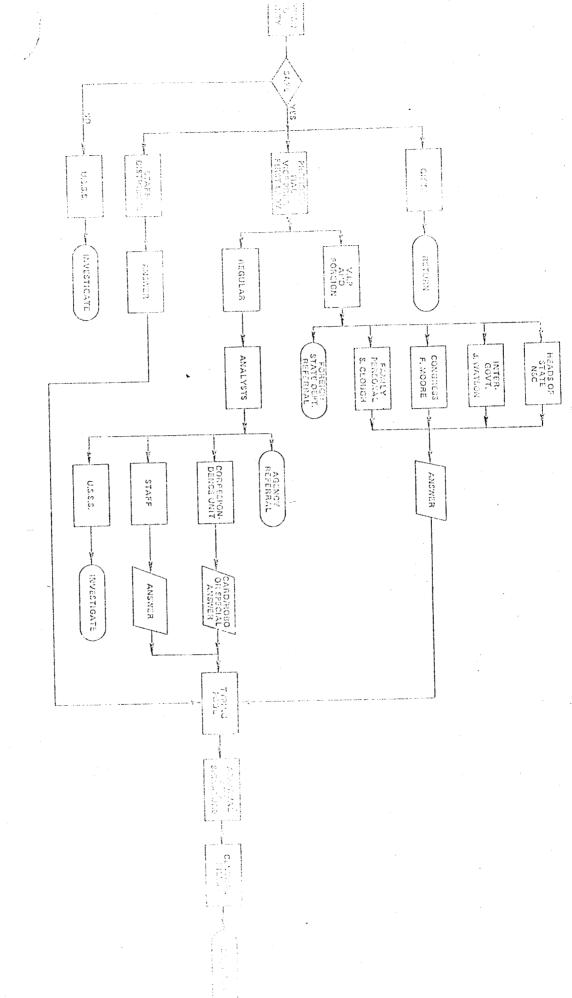
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Attachments: Correspondence Flow Chart
To Follow: Correspondence Organizational Chart

cc: Hugh Carter
Stu Eizenstat
Richard Harden
Hamilton Jordan
Bob Linder
Bob Lipshutz
Jody Powell





Dan: Feb	ruary 2, 1977	Elme:	
FOR LOTION:		cc (for frilareauthuri):	xe Rube
Z. Brzezinski M. Costanza Stu Eizenstat	Bob Lipshutz		Conj
DUE: Daie:	Thursday, February 3	Time: 5 P.M.	, ·
SUBJECT:			7
	Greg Schneiders mre: Recommendat of the Corresponde	ions for Reorganization	

# ACTION REQUESTED:

A TORON MANAGEMENT ME

For Necessary Action	X For Your Recommendations	
Prepare Agenda and Brief	Draft Reply	
_X_ For Your Comments	Draft Remarks	

### REMARKS:

No comment.

# PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or If you enticipate a delice is entraiting the semilers makerial, place thing in a semiler makerial, place

# THE WHITE HOUSE WASHINGTON

February 7, 1977

Jim Fallows -

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Stu Eizenstat Jody Powell

Re: Moratorium on Utility
Cut-Offs



CC Follows Jody THE PRESIDENT HAS SEEN.

char before

#### THE WHITE HOUSE

WASHINGTON

February 4, 1977

rebruary 4, 197

MEMORANDUM FOR THE PRESIDENT

FROM: Jim Fallows JMF

SUBJECT: Moratorium on Utility Cut-Offs

Stu has asked me to look into the utility arrangement that Jesse Jackson described to you, in which the Chicago utility companies agreed not to cut off service during the cold weather.

I called the people involved--Mr. Dreves of People's Gas and Mr. Ayres of Commonwealth Edison--and found that the situation is probably not one we want to brag on. The Illinois Commerce Commission imposed a two-week moratorium on cut-offs precisely because the gas company had been cutting off residential gas during the coldest part of the winter. The moratorium runs out on February 15, and if people have not paid by then they will be cut off again.

At Stu's suggestion, I have instead drafted a general statement you could release when it gets cold again.

c. Stu Eizenstat

Sh

### DRAFT CUT-OFF STATEMENT

During this exceptionally cold winter, I have asked all our people to make modest sacrifices, so that the burden of the energy shortage can be borne fairly.

I have been encouraged by the cooperation we have already seen. Consumers in the East and Midwest have started to turn down their thermostats, as I have ordered done in all government buildings. I urge everyone to continue. People in the western part of the nation have also reduced their consumption, so that there will be more natural gas to share with the areas of extreme shortage.

There is one furter step I hope utility companies will take. While the cold weather continues, I ask that companies not cut off residential service for late payment of bills. Companies in several states have already declared a moratorium on cut-offs. In order to reduce human suffering and demonstrate a spirit of cooperation, I ask all other companies to do the same.

3/2(4)

Petun to Rick Hutcheson.

THE WHITE HOUSE WASHINGTON

February 5, 1977

The attached is forwarded to you for your information.

Jack Watson Jody Powell Bob Lipshutz

Agree. - R.J. F.

Rick Hutcheson

Factors Que 190



### THE WHITE HOUSE WASHINGTON

February 7, 1977

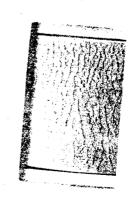
Frank Moore Jody Powell \*\*

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

# Rick Hutcheson

\*\* Jody - Do you want to propose to the President that he do this?

RE: Hanging of portrait of Dr. Martin Luther King in Georgia State Capitol



re proposed from the proposed for the pr

## THE WHITE HOUSE WASHINGTON

1

2/5/77

TO:

The President

FROM:

Frank Moore

Attached is a letter from the 2/3/77

Summary of Congressional Mail to The President which you requested.

JONATHAN B. BINGHAM 225 DISTRICT, NEW YORK

COMMITTEES: INTERNATIONAL RELATIONS INTERIOR AND INSULAR AFFAIRS DEMOCRATIC STEERING AND POLICY

WASHINGTON OFFICE: 2241 RAYBURN House Office Building Telephone: (202) 225-4311

> GORDON C. KERR ADMINISTRATIVE ASSISTANT

## Congress of the United States House of Representatives

Washington, D.C. 20515

February 1, 1977

DISTRICT OFFICES. ROOM 325 WAGNER BUILDING 2488 GRAND CONCOURSE BRONX, NEW YORK 10459 (212) 933-2310

RUTH K. NEZIN DISTRICT REPRESENTATIVE

684 BRITTON STREET BRONX, NEW YORK 10467 (212) 655-7500

LUCILLE SUBBIONDO DISTRICT REPRESENTATIVE

The President The White House

Washington, D.C.

Dear Mr. President:

I read the other day with interest that as Governor of Georgia you had arranged for a portrait of Dr. Martin Luther King Jr. to be hung in the State Capitol.

In view of that, I thought you might be interested to know of a resolution I have been pushing to have a statue or bust of Dr. King placed in the Capitol building. Incredibly, among the many statues and busts in the Capitol, there is not one honoring a black American!

My resolution passed both Houses in the last Congress but failed on the final night of the session because the Senate added a statue of Senator Hayden and there was not time to work out the disagreement.

I have reintroduced the resolution this year (H. Con. Res. 60) with some 160 co-sponsors, including the entire Black Caucus, and am pressing for early action. Birch Bayh has introduced the resolution in the Senate (S. Con.

Since this is purely a Congressional matter, I would not expect that you would want to make a public statement on the subject. However, it would be great if you felt inclined to express support for the idea privately to the Congressional leadership at one of your meetings.

Respectfully,

Jonathan B. Bingham

JBB:d1

#### Dear Congressman:

I know that the President will be very interested in hearing about your resolution to place a bust of the late Dr. Martin Luther King, Jr. in the Capitol.

Thank you for letting us know about it.

Sincerely,

Frank Moore Assistant to the President Congressional Liaison

The Honorable Jonathan B. Bingham U. S. House of Representatives Washington, D. C. 20515

## THE WHITE HOUSE WASHINGTON

February 7, 1977

Frank Moore -

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

#### Rick Hutcheson

cc: Z. Brzezinski Tim Kraft

Note - Presidential notations on Congressional Mail





**MEMORANDUM** 

#### THE PRESIDENT HAS SEEN.

## THE WHITE HOUSE

WASHINGTON

2/5/77

TO:

The President

FROM:

Frank Moore

CC:

Hamilton Jordan

Attached is a copy of today's Summary of Congressional Mail to The President.

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o. James			Sen. Inouye		Rep. Frank Th cc: The Secre State, Labor, and Dir. NSC	FROM Sens. Mo Javits
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South Dakota a area"	commendation for f of human rights world	of International Trision granting relices shoe industry by tions on shoe im-U.S.	on to cause the their agreeme ocal air servi Micronesia. al to the econe islands.	reconstitution at possible time of et Level Comm. on	International Labor Org.  that the budget include 5 million for ILO and tha maintain our membership	urgent petition the Buffalo area
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Rep.

and Baker

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FROM

Mikulski Rep. Barbara Jones

Appreciation for declaring portions of Maryland a disaster

area.

MAIL SUMMARY

2/5/77

CONGRESSIONAL MAIL TO THE PRESIDENT

SIGNATU

and Guyer Reps. Gilman cc: Secy. of Sen. Howard Metzenbaum Oakar Rep. Mary Rose sythe Rep. Edwin For-FROM Sen. cc: James Schlesinger Dewey Bartlett State of recent issue and request an appt. Concerned Mr. Podgorny to intervene ally request Mr. Brezhnev or Asks the President to personago and is seeking help for son who left Russia 20 years his wife and daughter to leave. Presents case of Anatol Michelhe is unfit for office. Rand Dixon suggesting that Copy of letter to Paul Urges full disaster Declar-ation for the state of New Jersey energy program is decontrol of well-head prices of nat-ural gas and oil. heart of a good domestic ious energy policy...the energy by itself is a spec-States that conservation of SUBJECT meeting on MIA/POW that they were not part The President ack-FM/ZB MC DISPOSITION ack-FM COMMENTS

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SIGNAT

Sen. Sen. Sen. Sen. Sen. Abe Ribicoff Sen. Rep. Sen. J. Bennett Johnston Sen. Rep. Rep. Sidney R. Yates Rep. Clement Zablocki FROM Sam Nunn James Allen Harry F. Byrd, Jr. John C. Stennis John L. McClellan John Sparkman Richardson Preyer Romano L. Mazzoli appt. to Nuclear Reg. Commsn. Baker in endorsing George Murphy for Joining Sen. Henry Jackson and Howard as Commsr. of Immig., and John Ormond as Cult. Affairs time for U.S. Adv. Commsn. on Internat'l and troller of the Currency, Julian Soshnick Recommending Nevins D. Baxter for Compbe retained as Dep. Asst. Secty. of Pres. Commsn. on Mental Retardation Defense for Reserve Affairs for a short All recommending Will Hill Tankerslev Recommending Dr. J. Iverson Riddle for Rate Commsn. Recommending Bremer Ehrler for Postal Highway Safety Adv. Comm. Recommending James P. Economos for Nat'l as Ambassador to Poland Recommending Stanley D. Kupiszewski, Jr., SUBJECT DISPOSITION ack/JK ack/JK (公:田) COMMENTS

Rep. Bo Ginn

as Ambass. to Japan

Recommending Ambassador Max W.

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Bishop

PAGE	MAIL SUMMARY
0	ARY 2/5/77
	CONGRESSIONAL MAIL TO THE PRESIDENT
	MAIL
	TO
	THE
	PRESIDENT

Sen. Thomas McIntyre	Rep. Tom Bevill	Rep. Joseph A. Le Fante	Rep. Jim Mattox	Sen. Daniel K. Inouye	Rep. Harold Ford	Rep. Henry Reuss	Sen. Spark Matsunaga	Rep. Robert Morgan	Rep. Harley O. Staggers	Rep. Mendel J. Davis	Rep. James A. Burke
Requesting Pres. address Univ. N.H. commencement on May 29	Requesting Pres. address Ala. St. Bar Convention in July	Requesting autograph for constituent's two dollar bill	Requesting anniversary greetings	Forwarding constituent's gift of Hawaiian coins	Recommending Earl D. Gregory for three non-specific positions	Recommending Frank E. Smith to TVA Bd. of Dir.	Recommending J. Ralph Brown for Chmm. of Fed. Home Loan Bank Bd.	Recommending H. Milton Short for FTC member	Recommending Peter F. Mack, Jr., for Chmn. of CAB	Recommending Dr. James Martin for Dir., Title III, Off. of Edu., HEW	SUBJECT Recommending Robert E. Tierney for Asst. U.S. Atty. in Boston
FV	Ā	Dir.Corr.	8	MN	:	:	=	=	1	1	DISPOSITION ack/JK
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MAIL SUMMARY 2-5-77

CONGRESSIONAL MAIL TO THE PRESIDENT